

# **Kayur V. Patel, MD, MRO, FACP, FACPE, FACHE, FACEP**

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## **Current:**

### **Clinical Emergency Medicine Practice (07/1997 – till date)**

Various Emergency Departments

### **Consultant, KEPRO (11/2015 – till date)**

KEPRO is the Beneficiary and Family Centered Care QIO (BFCC-QIO) for more than 30 states. The Quality Improvement Organization (QIO) Program is the cornerstone of Medicare's efforts to improve the quality of care and health outcomes for beneficiaries. As a consultant, I review medical reports to see whether they meet the standard of care.

### **Board of Directors, Indiana Rural Health Association (06/2012 – till date)**

The Indiana Rural Health Association is a not-for-profit corporation developed for the purpose of improving the health of all Indiana citizens in rural settings. The IRHA was organized in 1997. The IRHA is a member-driven organization composed of a diverse membership. The mission of the IRHA is to enhance the health and well-being of rural populations in Indiana through leadership, education, advocacy, collaboration, and resource development.

The strength of the organization is through the present diverse membership and the founding organizers who are committed to impacting the health of citizens through the identification of rural health issues and through advocacy roles in both the public and private sectors. The Board of Directors is committed to recruiting a large and diverse membership who can provide input on an even wider perspective.

### **Healthcare Advisory Team, Congressman Todd Rokita (03/2012 – till date)**

As the Representative from Indiana's Fourth Congressional District, Todd Rokita is working to change the culture of spending, debt, and bureaucracy in Washington to ensure that future generations of Hoosiers can enjoy the blessings of American prosperity.

As a member of Healthcare Advisory Team, I aim to work with Todd and his legislative team on legislation pending before him both in Committee and on the House Floor, legislation that Todd is considering sponsoring, and for his continued work through Red Tape Rollback initiative to find and rollback burdensome regulations implemented by the Administration.

### **Chairman, Wellness for Life Medical, LLC (09/2009 – till date)**

Wellness for Life operates workplace medical centers with a focus on keeping employees and their families healthy and out of the hospital, helping employees become better health consumers, and saving employers' money by reinventing how they pay for their employees' healthcare.

### **Founder, Chief Medical Officer, Advocating Health, LLC. (04/2013 – till date)**

Advocating Health is a company formed to materialize the concept of Medical Home into a successfully operating model based upon the alignment between employers, patients, on-site medical staff, and community physicians that improves health outcomes for patients, distributes medical resources more effectively, and reduces employers' overall healthcare expenditures. A Medical Home is an approach to providing health care services in a high quality and cost-effective manner. The concept delivers higher value not only to consumers but to the health care system as a whole.

## **Previous Positions:**

### **Director, Health Care Excel, Inc. (12/2011 – 03/2014)**

Health Care Excel is the Quality Improvement Organization (QIO) for the states of Indiana and Kentucky. The Centers for Medicare and Medicaid Services (CMS) priorities task the QIOs with implementing

initiatives similar to those found in the Partnership for Patients Initiative, especially those aimed at the prevention of healthcare associated infections.

This work falls under the Improve Individual Patient Care section of the QIO contract; the goals are to improve overall hospital and provider participation in the reduction of hospital-acquired infections and educate physicians and C-Suite staff on upcoming CMS incentives in the implementation of the Value-Based Purchasing model.

As a director, my primary role was to deliver presentations at various settings to engage hospital executive boards, C-Suites, physicians, nursing staff, and other hospital personnel to meet the CMS quality agenda.

**Regional Medical Director (10/2009 – 11/2011)**

TeamHealth Midwest

Oversight of Emergency Department contracts in the state of Indiana

TeamHealth is one of the largest publicly traded companies with a primary focus on staffing physicians in Emergency Departments across the nation. TeamHealth is the nation's largest provider of hospital-based clinical outsourcing with a current client base of over 570 hospitals and physician groups.

**Senior Vice President (10/2009 – 10/2011)**

TeamHealth, Inc.

**Vice President of Quality (10/2007 – 10/2009)**

TeamHealth Midsouth

**Chief Medical Officer (11/2004 – 09/2011)**

Terre Haute Regional Hospital, Terre Haute, Indiana

Terre Haute Regional Hospital, an HCA facility, is a 278-bed community-based medical center with comprehensive medical and surgical programs. Hospital Corporation of America is the largest publicly traded for profit hospital system in the nation.

**Emergency Medicine (09/2002 – 10/2004)**

TeamHealth, Centennial Medical Center, Nashville, Tennessee

**Assistant Medical Director (07/1997 – 08/2002)**

Department of Emergency Medicine, Jennie Stuart Hospital, Hopkinsville, Kentucky

JSMC Health is a private, not-for-profit health organization that comprises an acute-care hospital, Jennie Stuart Medical Center; free-standing medical imaging, outpatient surgery, laboratory and rehabilitation services; and an integrated physician network that includes an owned physician practice, BluegrassMD.

JSMC has a state-of-the-art Emergency Department that is open 24-hours a day, seven days a week with an air-ambulance service on hospital grounds.

**Board Certifications:**

**11/2013**

Diplomate of American College of Healthcare Executives

**06/2011**

Diplomate of American Board of Emergency Medicine

**02/2007**

Diplomate of American College of Physician Executives

**05/2006**

Diplomate of Medical Review Officers

**08/1997**

Diplomate of American Board of Internal Medicine

**Fellowships:**

Fellow of American College of Physicians

Fellow of American College of Physician Executives

Fellow of American College of Healthcare Executives

Fellow of American College of Emergency Physicians

## **Presentations and CMEs:**

### **National Conference for Nurse Practitioners - The Conference for Primary & Acute Care Clinicians**

Annual Conference

May 14, 2016, Lake Buena Vista, FL

Presentation: COPD – 2016 Guidelines and Updates

### **RE Sutton & Associates Annual Seminar**

Annual Conference

March 15, 2016, Carmel, IN

Presentation: Virtual Clinic: Breaking Down the Brick and Mortar

### **Butler University Physician Assistant Program**

December 4, 2015, Indianapolis, IN

Presentation: Managing Clinical Risks - Who are we Sending Home?

### **15th Illinois Critical Access Hospital Network Annual Conference**

Annual Conference

November 11, 2015, Springfield, IL

Presentation: Decreasing Risks by Excellent Customer Service

### **143rd American Public Health Association Annual Meeting and Exposition**

Annual Conference

November 2, 2015, Chicago, IL

Presentation: Changing Landscape of Healthcare – Impact of Accountable Care Organizations

### **24th Annual Colorado Rural Health Center Conference**

Annual Conference

October 16, 2015, Colorado Springs, CO

Presentation: View from the Top – Healthcare Reform and Rural Medicine

### **2015 Indiana Academy Physician Assistants Annual Conference**

Annual Conference

October 09, 2015, Plainfield, IN

Presentation: Managing Clinical Risks

### **2015 Indiana Academy of Family Physicians Annual Convention**

Annual Conference

July 24, 2015, French Lick, IN

Presentation: View From The Top–The Medical Home Model

Presentation: Pulmonary Embolism–Diagnostic & Management Strategies

### **National Conference for Nurse Practitioners - The Conference for Primary & Acute Care Clinicians**

Annual Conference

May 8, 2015, Philadelphia, PA

Presentation: Pulmonary Embolism–Diagnostic and Management Strategies

### **Hawaii Nurses Conference – “Transforming Healthcare: Best Practices”**

January 17, 2015, Maui, HI

Presentation: Managing Clinical Risks

### **Indiana University School of Medicine**

CME Presentation

January 6, 2015, Indianapolis, IN

Presentation: Managing Clinical Risks – Critical Decision Making

### **Illinois Critical Access Hospital Network Annual Conference**

Annual Conference

November 19, 2014, Springfield, IL

Presentation: View from the top – Healthcare Reform and Rural Medicine

### **The Nurse Practitioner Association 30th Annual Conference**

Annual Conference

October 26, 2014, Saratoga Springs, NY

Presentation: Pulmonary Embolism - Diagnostic and Management Strategies

**NRHA Rural Health Clinic Conference**

Annual Conference

October 1, 2014, Kansas, MO

Presentation: View from the Top: Healthcare Reform and Rural Medicine

**8th Annual Observation Patient Management Congress**

Annual Conference

September 22, 2014, Chicago, IL

Presentation: View from the Top – Examining the Impact of Accountable Care Organizations (ACOs) on Observation Patient Management

**Florida Chiropractic Physician Association CE Seminar**

July 20, 2014, Orlando, FL

Presentation: Managing Clinical Risk - Improving Medication Safety

**National Nurse Practitioner Symposium**

Annual Conference

July 10-12, 2014, Keystone, CO

Presentation: Telehealth, Electronic Monitoring

Presentation: Pulmonary Embolism - Diagnostic and Management Strategies

Presentation: Managing Clinical Risks

**5<sup>th</sup> Annual Becker's Hospital Review Meeting**

Annual Conference

May 16, 2014, Chicago, IL

Presentation: Aligning Hospitals and Physicians to Meet CMS Quality Agenda

**Union Hospital Grand Rounds**

CME Presentation

March 24, 2014, Terre Haute, IN

Presentation: Managing Trauma at a Non-Trauma Center

**RE Sutton & Associates Annual Seminar**

March 13, 2014, Carmel, IN

Presentation: Evolution of the Health Clinics: What's Next

**27th Annual Rural Health Care Leadership Conference**

Annual Conference

February 10, 2014, Phoenix, AZ

February 11, 2014, Phoenix, AZ

Presentation: Next Generation of Healthcare in the World of ACOs and Value Based Payments

**2013 Annual Conference Indiana Primary Health Care Association**

Annual Conference

October 8, 2013, Indianapolis, IN

Presentation: Aligning Hospitals and Physicians to Meet the Quality Agenda

**6th Annual Observation Patient Management Congress**

Annual Conference

September 23, 2013, Chicago, IL

Presentation: Redesigning Your Observation Unit to be Sustainable in the Evolving Healthcare Landscape

**Indiana Rural Health Association**

Annual Conference

August 08, 2013, Indianapolis, IN

Presentation: A Statewide Trauma System – What it would mean for Indiana

**Indiana Rural Health Association**

Leadership Seminar

August 06, 2013, Indianapolis, IN

Presentation: Bring Your 'A' Game – Delivering the Last 10%

**Union Hospital**

CME Presentation

May 09, 2013, Terre Haute, IN

Presentation: The Future Medical Home

**Global Media Dynamics: Observation Patient Management Congress**

Annual Congress

February 28-March 1, 2013, Las Vegas, NV

Presentation: Redesigning Value-Based Observation Units: Sustainability in the Evolving Healthcare Landscape

Presentation: Development & Evolution of the Observation Unit – Maximizing Bed Utilization, and Staffing Experiments with ED vs. Hospitalist Control

**World Congress: On Site Employee Health Clinics**

Annual Forum

February 20, 2013, Lake Mary, FL

Presentation: The Future of On-Site Health Clinics: Utilizing TeleHealth Capabilities to Expand Access to Care

**Parkview Health Infected Disease Conference**

January 24, 2013, Fort Wayne, IN

Presentation: “Value Based Purchasing Related to Infection Prevention through Continuum of Care”

**Indiana Primary Health Care Association**

Annual Conference

October 15, 2012, Indianapolis, IN

Presentation: Next Generation of Healthcare in the World of ACOs and VBP

**APIC (Association for Professionals in Infection Control and Epidemiology) Indiana**

Annual Conference

October 12, 2012, Indianapolis, IN

Presentation: Value Based Purchasing Related to Infection Prevention

**Rural Nurses Leading for Quality Conference**

October 04, 2012, Terre Haute, IN

Presentation: Patient-Centered Medical Home: Improving Outcomes and Changing Lives

**On Site Employee Health Clinics**

Annual Congress

July 20, 2012, Boston, MA

Presentation: Optimizing Design, Workflow and Customer Service at an On-Site Health Clinic to Maximize Employee Engagement and Outcomes

**Indiana Rural Health Association**

Annual Conference

June 14, 2012, Indianapolis, IN

Presentation: Trauma — The Golden Hour Managing Trauma at a Non-Trauma Center

Presentation: Healthcare: Tomorrow’s Landscape

**Global Media Dynamics: Observation Patient Management Congress**

Annual Congress

March 30, 2012, Las Vegas, NV

Presentation: The Role of Observation Units within Accountable Care Organizations

**Opal Events: Hospital Revenue Cycle Management in the Era of ‘Affordable Care**

Annual Conference

February 7, 2012, San Diego, CA

Presentation: How to deal with the next generation of Healthcare; ACOs

**Kentucky Society of Health-System Pharmacists**

Annual Meeting

September 16, 2011, Lexington, KY

Presentation: VBP and HCAHPS – What does it mean?

**Indiana Rural Health Association**

Annual Meeting

June 8, 2011; Indianapolis

Presentation: Aligning Physicians to meet the Quality Agenda

**Decision Health: Physician-Hospital Alignment Strategies**

June 6, 2011; Las Vegas

Presentation: The Hospital: The View from the Other Side of the Negotiating Table

**World Congress Leadership Summit on Hospital/Physician Alignment**

December 10, 2010; Vienna, VA

Presentation: Aligning Hospitals and Physicians to Meet CMS Core Measures and Obtain Quality

**Struder Group**

Tampa, FL; December 8, 2010

Presentation: Aligning Physicians to Meet Quality Agenda

**Emergency Nursing Association**

Annual Meeting

Indianapolis, IN; June 10, 2010

Presentation: Managing Clinical Risks

**Onsite Medical Clinic**

Third Annual Symposium

Boston, MA; July 19, 2010

Presentation: Creating an Integrated Value-Based and Consumer-Friendly Health and Wellness On-Site Program

**Physician Advisors Congress – 2010**

Boston, MA; July 19, 2010

Presentation: Aligning Physicians to Meet the Quality Agenda

**Virginia Association for Healthcare Quality 32<sup>nd</sup> Annual Educational Conference**

Annual Meeting

Fredericksburg, VA; October 16, 2009

Presentation: Aligning Physicians to Meet the Quality Agenda

**Indiana State Medical Society**

Annual Meeting

May 5, 2009

Presentation: Pay for Performance

**Education:**

**11/2008**

American Board of Emergency Medicine

**02/2007**

Certified Physician Executive (CPE) from American College of Physician Executive

**05/2006**

Diplomate of Medical Review Officers

**08/2001**

Fellow of American College of Physicians

**08/1997**

Diplomate of American Board of Internal Medicine

**07/1994 – 07/1997**

Emergency Medicine Residency, Wayne State University-Grace Hospital, Detroit, Michigan

**07/1993 – 06/1994**

Chief Medical Resident, Providence Hospital, Southfield, Michigan

**07/1992 – 06/1993**

Internal Medicine Residency, Providence Hospital, Southfield, Michigan

**07/1991 – 06/1992**

Internship, Providence Hospital, Southfield, Michigan

**07/1990 – 06/1991**

Externship, Brooklyn Medical, New York

**08/1987 – 01/1990**

House Officer, Bangalore University, MSRMC College, India

**08/1982 – 07/1987**

M.B.B.S., Bangalore University, Bangalore, India

**1978 – 1981**

Bulloch Academy and Statesboro High, Statesboro, Georgia

## **Honors:**

- Top Emergency Room Physician in Terre Haute, Indiana, 'The Leading Physicians of the World' by the International Association of Emergency Medicine, 2015-16
- Indiana Rural Health Association Leadership Award, 2013
- TeamHealth Medical Director of the Year, Midwest, 2008
- Physician of the Year, Regional Hospital, 2005
- Second Prize, Student and Resident Section Forum at Annual CME meeting, MAPI, Dearborn MI, Oct. 17, 1993
- Resident of the Year, Department of Internal Medicine & Subspecialties, Providence Hospital, June '94
- Georgia Certificate of Merit, the University of Georgia, 1981
- National Honor Society, Statesboro, Georgia, 1981
- National Beta Club, Statesboro, Georgia, 1981

## **Teaching Appointments:**

### **Current**

- Volunteer, Clinical Assistant Professor (IU School of Medicine)
- Instructor, Advanced Trauma Life Support (ATLS)
- Instructor, Advanced Cardiac Life Support (ACLS)
- Instructor, Pediatric Advanced Life Support (PALS)
- Physician Assistant School, Vanderbilt University, Nashville, Tennessee
- Instructor, Kaplan Medical Education, Board Review for USMLE step 3 examination
- Active locations: Chicago, California, Houston, Baltimore, NJ, NY, Detroit & Puerto Rico, Mexico, Bahamas

**06/1997 – 08/2001**

Weekly board review for ABIM, Providence Hospital, for PGY-III Residents

## **Academic Experience:**

### **Current**

- Volunteer, Clinical Assistant Professor (IU School of Medicine)
- Instructor for Advanced Cardiac Life Support (ACLS) since May '97
- Instructor, USMLE step 2 and 3 examinations for Kaplan Medical Education, Chicago, California, Houston, Baltimore, NJ, NY, Detroit & Puerto Rico, Mexico, Bahamas

**06/1994 – 08/1997**

- Instructor, Clinical Workshops for USMLE step 2 examination at Kaplan Medical Center, Southfield, Ann Arbor & Lansing

## **Research:**

**06/1997**

- Prospective evaluation of Chlamydia Infection in the Emergency Department

**04/1994**

- Clinic day, Oral presentation, "Gram-negative bacillary meningitis", a retrospective 13-year case study

**10/1993**

- ACP 15<sup>th</sup> Annual meeting, "Legionella Pneumonia treated with ciprofloxacin"

**04/1993**

- ACOEM (American College of Occupational & Environmental Medicine) Annual meeting, Atlanta,
- Oral presentation "Ammonia exposure leading to Asthma"

05/1992

- ACP 14<sup>th</sup> Annual Associates' meeting, Michigan chapter, Oral presentation "Rhabdomyosarcoma"

1988 – 1989

- "Assessment of Nutritional Needs for the Preschool Age Group": a project conducted at Kiwara, India

### **Community Work:**

- Vigo County School Corporation: Educating incoming high school freshman in Basic Life Support. Embedding AHA's Friends and Family CPR in every freshman's curriculum.
- Saint Ann Clinic, Terre Haute, Indiana, provides primary health care services to the local community.
- Faith Care Clinic, Charlotte Avenue, Nashville, TN, provides free health care to Nashville's indigent population.
- Screening camps, MAPI, Michigan
- Camp Mass, Ortonville, MN. Camp Doctor for 775 children, July '93

### **Article for Publication:**

04/2008: Door to Balloon. Are we getting it right?

"At Terre Haute Regional Hospital we have developed a unique system which allows expedited chest pain care in Wabash Valley. Our process has been accepted to be reviewed nationally at the annual Society of Chest Pain Centers. At Regional we exceed National Standards."

- a. Society of Chest Pain; the 11<sup>th</sup> Congress, Orlando, Florida, April 23-26  
Accepted by the Society of Chest Pain presentation at the 11<sup>th</sup> Congress meeting in Orlando
- b. Indiana Rural Health Association, June 16-17

10/1993

ACP 15<sup>th</sup> Annual meeting, "Legionella Pneumonia treated with ciprofloxacin"

05/1992

ACP 14<sup>th</sup> Annual associates meeting, Michigan chapter, Oral presentation "Rhabdomyosarcoma"

### **Professional Societies Affiliations:**

#### **Current**

- American College of Emergency Physicians
- American College of Physicians
- American College of Healthcare Executives
- American College of Physician Executives
- American Jail Association
- American Correctional Health Service Association

### **Professional License/s:**

- Michigan State Medical License (Number 4301058003)
- Tennessee State Medical License (Number MD-000-00-366-36)
- Kentucky State Medical License (Number 38806)
- Indiana State Medical License (Number 010-599-56A)
- Illinois State Medical License (Number 036-132-643)
- Virginia State Medical License (Number 010-125-4778)
- Georgia State Medical License (Number 74651)

### **Hospital Privileges:**

**Current (09/2013 – till date)**

- Logansport Memorial Hospital, Logansport, IN

**07/2013 – 09/2014**

- Presence United Samaritans Medical Center, Danville, IL

**10/2012 – 06/2013**

- Community South, Indianapolis, IN

**01/2011 – 12/2011**

- Schneck Medical Center, Seymour, IN

**08/2006 – 12/2011**

- Gibson General Hospital, Princeton, IN
- 07/2006 – 12/2011**
- Terre Haute Regional Hospital, Terre Haute, IN

### **Hospital Committees:**

#### **2008-2011**

- Board of Trustees, Terre Haute Regional Hospital
- Medical Executive Committee
- Pharmacy & Therapeutics Committee
- Audit & Review for Emergency Medical Services
- Clinical Monitoring Committee
- Utilization Review Committee

#### **2000 –2002**

- Ethics Committee, Centennial Medical Center, Nashville, TN

#### **06/1994**

- Quality Assurance Committee, Providence Hospital, Southfield, Michigan

#### **04/1994**

- Antibiotic special use program developed “Guide to antibiotic therapy”

#### **02/1994**

- Judge for ACP Associates Meeting '94, Michigan State University College of Human Medicine

#### **01/1994**

- Resident Recruitment Committee for Department of Internal Medicine, Providence Hospital, Southfield, MI

#### **07/1993**

- House Staff Officer, Department of Medicine, Providence Hospital, Southfield, Michigan.