

The value of sustainability reporting and the GRI Standards

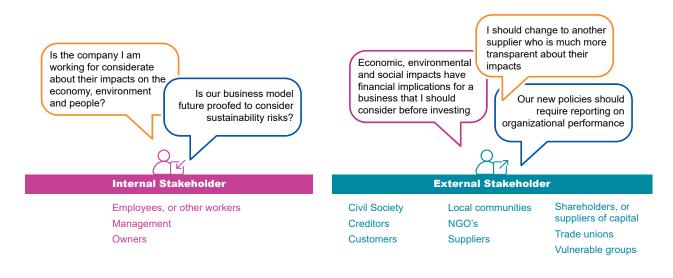
Businesses face growing demands to contribute to sustainable development, which also represents a huge opportunity. Sustainable business models have many benefits, such as supporting enhanced innovation, cost savings, brand differentiation, long-term thinking, employee engagement and customer loyalty. But how can businesses continue to thrive while contributing to sustainable development? This can only be achieved if they understand and manage their positive and negative impacts in a way that is transparent, trusted and objective. Here is where sustainability reporting plays a vital role.

Sustainability reporting is the practice of publicly disclosing an organization's most significant economic, environmental and/or social impacts, and hence its contributions – positive or negative – toward the goal of sustainable development.

Sustainability reporting:

- Makes abstract issues tangible and concrete
- Guides the development of sustainability-related strategies and activities
- · Helps to set goals, measure performance and manage change
- Inspires accountability, helps identify and manage risks, and enables organizations to seize
 new opportunities
- Contributes to improving governance and stakeholder relations, enhancing reputation and building trust
- Enables better-informed dialogue and decision-making for all (customers, employees, investors, local communities, suppliers, etc.)
- Allows for improved data comparability between organizations

Much of the strategic value of sustainability comes from continuously talking to and learning from key stakeholders. Through a regular dialogue with them, a company is better positioned to anticipate and react to economic, social, environmental and regulatory changes as they arise.



The GRI Standards

Developed with multi-stakeholder contributions and rooted in the public interest, the GRI Standards are the most widely used sustainability reporting standards and reflect the increasing stakeholder and societal expectations for responsible business conduct.

- 73% of the world's 250 largest companies by revenue use GRI Standards¹
- → 67% of the top 100 companies by revenue in 52 countries and jurisdictions use GRI Standards
- 168 policies in 67 countries around the world reference the GRI Standards or require their use³

Did you know?

With a focus on the impacts of organizations on people and the environment, the GRI Standards are currently the only global sustainability reporting framework that comprehensively captures that outward impact. They are developed in line with international expectations for responsible business conduct, as outlined in authoritative intergovernmental instruments on business and human rights, the Paris Agreement on climate change, and the Sustainable Development Goals (SDGs).

Materiality

An organization might identify many impacts on which to report. When using the GRI Standards, the organization prioritizes reporting on those topics that reflect its most significant sustainability impacts, including impacts on human rights. In the GRI Standards, these are the organization's material topics.

Stakeholder Inclusiveness

By systematically involving all affected stakeholders, sustainability reporting with the GRI Standards should reflect all their information needs, aimed at understanding the impacts of corporate activities on the economy, the environment and people in a holistic way.

The GRI Standards enable organizations to give evidence on their impacts and performance, and describe their management approach, including forward-looking goals and targets for each material topic. Made available through sustainability reporting, this information allows internal and external stakeholders to form opinions and make informed assessments and decisions.

³ Carrots & Sticks, GRI and University of Stellenbosch Business School (2020).



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¹ As defined in the Fortune 500 ranking of 2019. KPMG Survey of Sustainability Reporting (2020).

² KPMG Survey of Sustainability Reporting (2020).

RI STANDARDS

A short introduction to the GRI Standards

The GRI Standards are a modular system of interconnected standards. They allow organizations to publicly report the impacts of their activities in a structured way that is transparent to stakeholders and other interested parties.

This Short Introduction will:

- give new users of the GRI Standards an overview of how the Standards are set up, and equip them to start working with the various elements involved in the reporting process;
- be of assistance to experienced users in gaining an understanding of changes in the system and the role of the GRI Sector Standards; and
- aid stakeholders and other information users (such as analysts and policymakers) to understand how the reporting process works and what to look for in a report.

Three series of Standards support the reporting process: the GRI Topic Standards, each dedicated to a particular topic and listing disclosures relevant to that topic; the GRI Sector Standards, applicable to specific sectors; and the GRI Universal Standards, which apply to all organizations. Using these Standards to determine what topics are material (relevant) to report on helps organizations indicate their contributions – positive or negative – towards sustainable development.

Who uses the GRI Standards, and who uses the reported information?

Any organization, large or small, public or private, from any sector or location, can use the GRI Standards. Reporters, stakeholders, and other information users draw on the Standards.

Reporters within an organization use the Standards to report on the organization's impacts in a credible way that is comparable over time and in relation to other organizations. The Standards also help stakeholders and other information users understand what is expected from an organization to report on and use the information published by organizations in various ways.

The organization can use the disclosed information to assess its policies and strategies or to guide decisionmaking, such as setting goals and targets. Stakeholders can also use this information. For example, investors can use the reported information to assess how an organization integrates sustainable development into its strategy to identify financial risks and evaluate its long-term success. The information provided can also help other information users, such as analysts and policymakers in benchmarking and forming policy, and academics in their research.

The Structure of the GRI Standards

The GRI Standards are a modular system comprising three series of Standards: the GRI Universal Standards, the GRI Sector Standards, and the GRI Topic Standards. Each Standard begins with a detailed explanation of how to use it.

The Standards contain **disclosures**, which provide a structured means for an organization to report information about itself and its impacts.

The disclosures can have **requirements** and can also include **recommendations**. Requirements list the information an organization must report or instructions it must comply with and report in accordance with the GRI Standards. Recommendations indicate that certain information, or a particular course of action, is encouraged though not compulsory.

Guidance to facilitate understanding can include background information, explanations, and examples.

GRI Universal Standards

The GRI Universal Standards apply to all organizations, and consist of the following:

 GRI 1: Foundation 2021 (GRI 1) outlines the purpose of the GRI Standards, clarifies critical concepts, and explains how to use the Standards. It lists the requirements that an organization must comply with to report in accordance with the GRI Standards. It also specifies the principles – such as accuracy, balance, and verifiability – fundamental to good-quality reporting.

- *GRI 2: General Disclosures 2021 (GRI 2)* contains disclosures relating to details about an organization's structure and reporting practices; activities and workers; governance; strategy; policies; practices; and stakeholder engagement. These give insight into the organization's profile and scale, and help in providing a context for understanding an organization's impacts.
- GRI 3: Material Topics 2021 (GRI 3) explains the steps by which an organization can determine the topics most relevant to its impacts, its material topics, and describes how the Sector Standards are used in this process. It also contains disclosures for reporting its list of material topics; the process by which the organization has determined its material topics; and how it manages each topic.

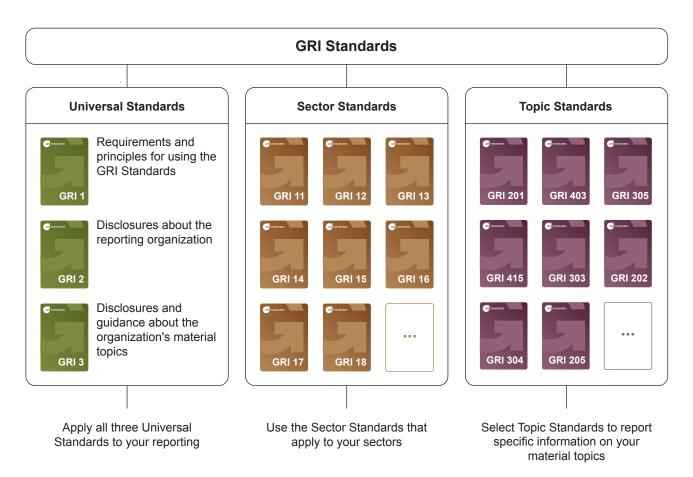
GRI Sector Standards

The GRI Sector Standards intend to increase the quality, completeness, and consistency of reporting by organizations. Standards will be developed for 40 sectors, starting with those with the highest impact, such as oil and gas, agriculture, aquaculture, and fishing.

The Standards list topics that are likely to be material for most organizations in a given sector, and indicate relevant disclosures to report on these topics. If an applicable Sector Standard is available, an organization is obliged ('required') to use it when reporting with the GRI Standards.

Each Sector Standard consists of an initial section that gives an overview of the sector's characteristics, including the activities and business relationships that can underpin its impacts. The main section of the Standard then lists the likely material topics for the sector. Topic by topic, the most significant impacts associated with the sector are described in this section. Each topic description points to the relevant disclosures in the Topic Standards for the organization to report. A Sector Standard may also list additional disclosures that are not in a Topic Standard, for example, where the disclosures from the Topic Standard do not provide sufficient information about the organization's impacts concerning the topic. The topics and associated disclosures are determined using sector-specific evidence, international instruments, and advice from sector experts. Consequently, they reflect the

Figure 1. GRI Standards: Universal, Sector and Topic Standards



expectations of a wide range of stakeholders regarding the management of impacts in the sector.

GRI Topic Standards

The GRI Topic Standards contain disclosures for providing information on topics. Examples include Standards on

waste, occupational health and safety, and tax. Each Standard incorporates an overview of the topic and disclosures specific to the topic and how an organization manages its associated impacts. An organization selects those Topic Standards that correspond to the material topics it has determined and uses them for reporting.

The Reporting Process

The foundation of sustainability reporting is for an organization to identify and prioritize its impacts on the economy, environment, and people - to be transparent about their impacts.

GRI 1 is the starting point for all organizations reporting using the GRI Standards in that it lays out key concepts and principles, and lists the requirements for reporting in accordance with the GRI Standards.

Identifying and assessing impacts

Identifying its impacts and assessing their significance is part of an organization's day-to-day activity, which varies according to its specific circumstances.

The Sector Standards are of help at this point in that they describe the characteristics of a sector that underlie its impacts. The topics and impacts listed in the Sector Standards provide a valuable means of identifying an organization's impacts. An organization needs to consider the impacts described, and decide whether these impacts apply to it.

Understanding an organization's context is a crucial factor in identifying and assessing the significance of its impacts. *GRI 2* aids in this process by specifying disclosures in detail for different aspects of an organization's activities (reporting practices, governance). *GRI 3* explains step-bystep how to identify and assess impacts together with their significance.

Determining material topics

Once an organization has assessed the significance of its impacts, it needs to decide on which to report. To do this, it needs to prioritize the impacts. Grouping the impacts into topics (such as 'water and effluents' or 'child labor') facilitates this, as it indicates what topics are most relevant to the organization's activities - its material topics. *GRI 3* also contains a step-by-step explanation of how to organize this grouping. To report in accordance with the GRI Standards, an organization needs to document the process by which it determined its material topics, and the disclosures contained in *GRI* 3 facilitate this.

Again, the Sector Standards are part of the process of determining material topics. An organization should test its selection of material topics against the topics in the applicable Sector Standard. This helps the organization ensure that it has not overlooked any topics that are likely to be material for the sector. If an applicable Sector Standard is available, then an organization is obliged to use it when reporting in accordance with the GRI Standards. Using the Sector Standards is not a substitute for determining material topics, but an aid. However, the organization still needs to consider its specific circumstances when selecting its material topics.

Reporting disclosures

An organization that has determined its material topics needs to gather relevant data to report specific information on each topic. The topics in a Sector Standard list specific disclosures from the Topic Standards identified for reporting on the topic by an organization in the sector. Where relevant, additional disclosures specific to the sector are included.

The disclosures in the Topic Standards specify the information that needs to be collected to report according to the GRI Standards. Together with the disclosures from *GRI 2* and *GRI 3*, they provide a structured way of reporting this information. If an organization cannot comply with the particular reporting requirements, it is in certain instances permitted to omit the information, provided that a valid reason is given for the omission. In addition to the requirements listed under these disclosures, there are also recommendations and guidance that would add to the quality and transparency of a report.

Reporting in accordance with the GRI Standards

The GRI Standards allow an organization to report information in a way that covers all its most significant impacts on the economy, environment, and people, or to focus only on specific topics, such as climate change or child labor.

GRI recommends reporting **in accordance** with the GRI Standards. Under this approach, the organization reports on all its material topics and related impacts and how it manages these topics. This reporting approach provides a comprehensive picture of an organization's most significant impacts on the economy, environment, and people.

However, if an organization cannot fulfill some of the requirements to report in accordance with the GRI Standards or only wants to report specific information for specific purposes, such as when complying with regulatory requirements; in that case, it can use selected GRI Standards or parts of their content, and report with reference to the GRI Standards.

Navigating a report

Reports using the GRI Standards may be published in various formats (e.g., electronic, paper-based) and made accessible across one or more locations (e.g., standalone sustainability report, webpages, annual report).

Reports must contain a **GRI content index**. The content index makes reported information traceable and increases the report's credibility and transparency.

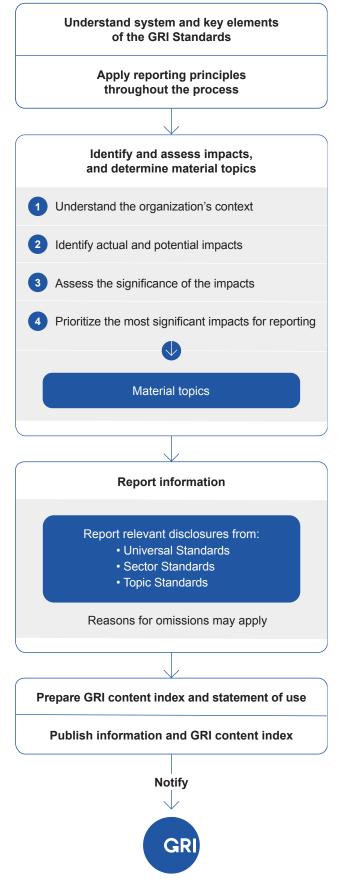
The content index provides an overview of the organization's reported information and helps stakeholders navigate the report at a glance. It specifies the GRI Standards that the organization has used. The index also lists the location, such as a page number or URL, for all disclosures that the organization has used to report on its material topics.

The content index can also help a stakeholder understand what the organization has not reported. The organization must specify in the content index if a 'reason for omission' is being used. In addition, the disclosure or the requirement that the organization cannot comply with, together with an explanation, must be listed in the content index.

If Sector Standards apply to the organization, Sector Standard reference numbers provide a unique identifier for each disclosure listed in a Sector Standard. This helps information users assess which of the disclosures listed in the applicable Sector Standards are included in the organization's reporting.

A list of GRI Standards can be found here.

Barbara Strozzilaan 336 1083 HN Amsterdam The Netherlands www.globalreporting.org Figure 2. Reporting using the GRI Standards







Demonstrate your sustainability reporting know-how Become a GRI Certified Sustainability Professional

Gain a competitive edge by showing your expertise and earning a trusted recognition in sustainability reporting through this professional certification issued directly by GRI, the world's leading standard setter for sustainability disclosure.

The GRI Professional Certification Program offers globally applicable and recognized professional development for individuals operating in the sustainability field, with a focus on enhancing knowledge, expertise and skills required to applying the GRI Standards and improving the quality of sustainability reporting.

Five reasons to enroll:

- 1. Enhance your knowledge and skills needed to use the GRI Standards.
- 2. Get professional recognition by a trusted source.
- 3. Improve the quality of your sustainability reporting.
- 4. Upskill and gain a competitive edge in your career.
- 5. Strengthen your sustainability reporting credentials.

"Having completed a MSc in Environmental Sustainability in 2019, I wanted to develop my sustainability knowledge further. The Professional Certification Program helped me deepen my understanding of sustainability and it significantly broadened my perspectives. The holistic approach set by the GRI Standards allows one to truly capture an organization's contribution to sustainability and the wider society."

> Alan Reynolds, Head of Regulation and Energy at Panda Power

Choose your own learning route

Route A: Online and self-paced learning: all four courses covering the fundamentals of GRI reporting and the final exam are easily accessible 24/7 through the GRI Academy – GRI's own learning platform. Get started whenever suits you best!

The online courses offer interactive, narrated learning with intermediate checkpoints to monitor progress and help you stay on track.

GRI Academy 🔶

Route B: Blended learning: opt for the GRI Standards Certified Training Course, our trainerfacilitated online or in-person classroom course, delivered by one of our trusted Certified Training Partners (CTPs) in 48 countries. Follow with the courses of 'Reporting on Human Rights with GRI Standards 2021 Update' and 'Integrating SDGs Into Sustainability reporting' through our CTPs or online, and complete your certification with the final online exam.

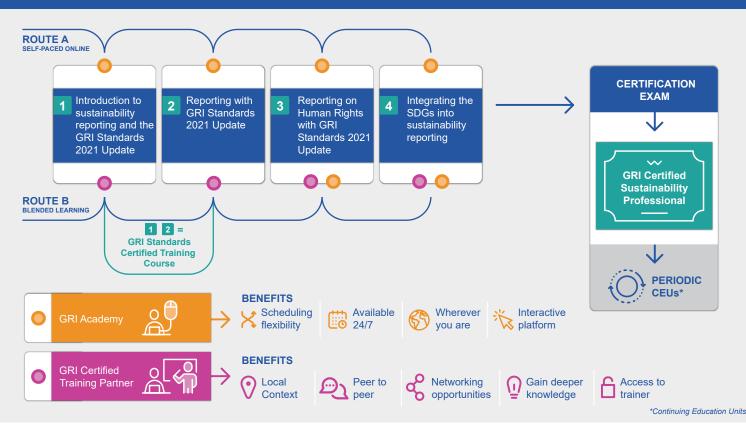
Enjoy a highly interactive setting with guidance from your trainer, plus local and context-specific materials and opportunities to broaden your perspectives through knowledge sharing with other participants.

Certified Training Partners 🔶

Professional Certification Program

Flexible training, covering the fundamentals of GRI reporting, leading to a certification exam

Two routes to certification



Courses and pricing

Route A: Online and self-paced learning

	Learning hours*	Price
1. Introduction to sustainability reporting and the GRI Standards 2021 Update	6h	€ 300
2. Reporting with GRI Standards 2021 Update	3.5h	€ 300
3. Reporting on Human Rights with GRI Standards 2021 Update	3.5h	€ 200
 Integrating the SDGs into sustainability reporting 	3h	€ 200
Certification Exam	1h	€ 250
TOTAL	17h	€ 1,250

Route B: Blended learning

If you opt for the blended learning route, you can choose a CTP that offers the GRI Standards Certified Training Course. Courses 3 and 4 can be either completed through a CTP or online - all details are available in the CTP course directory. The certification exam is always online at the GRI Academy.

Check out our CTP courses directory 🔶

Note: GRI Community members get a 25% discount

*Learning hours presented are an estimation and may vary

Continuous professional development and annual certification renewal

To support your continuous professional development and help you stay up-to-date with the latest trends, news and developments in sustainability reporting and the GRI Standards, we will be releasing new courses on a continuous basis.

GRI certified sustainability professionals are required to complete a minimum of eight hours of continuing educational units within 2 years to stay updated and maintain their status. Some CEUs will be made mandatory, others are free to pick and choose.



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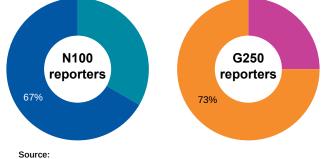
Introduction to GRI and the GRI Community

GRI's mission

GRI is an independent, international organization providing the global common language for corporate transparency. We help businesses and other organizations understand and communicate their sustainability impacts, enabled through the world's most widely used standards for sustainability reporting - the GRI Standards.

The GRI Standards are the most widely used for sustainability reporting

According to the KPMG Survey of Sustainability Reporting (2020), 80% of companies worldwide report on sustainability. Among those, GRI remains the dominant global standard:



KPMG Survey of Sustainability Reporting 2020

- 67% of the top 100 companies by revenue in 52 countries and jurisdictions (N100) use GRI guidelines or standards¹
- 73% of the world's 250 largest companies by revenue (G250) use GRI guidelines or standards²
- 168 policies in 67 countries around the world reference the GRI Standards or require their use³

Benefits of the GRI Standards

The GRI Standards represent global best practice for reporting sustainability performance – enhancing the comparability and quality of information.

- Developed with multi-stakeholder contributions and rooted in the public interest
- Aligned with recognized international norms for responsible business conduct
- Focus on the economic, environmental and social impacts of a company's activities, and hence its contributions – positive or negative – towards sustainable development
- One framework to meet all reporting needs from comprehensive reports to topic-specific disclosures
- Universally applicable to any organization large or small, private or public, regardless of sector, location, and reporting experience –to report on its impacts in a standardized, comparable way

2 As defined in the Fortune 500 ranking of 2019. KPMG Survey of Sustainability Reporting (2020).

¹ KPMG Survey of Sustainability Reporting (2020).

³ Carrots & Sticks, GRI and University of Stellenbosch Business School (2020).

The GRI Community

To drive improvements in sustainability reporting and corporate transparency, we created a membership program in 2003 - now known as the GRI Community.

This global organizational membership network facilitates learning and knowledge sharing on sustainability reporting, with a focus on advancing the use of the GRI Standards to enhance the quality of disclosure. We do this by bringing together **insights and best practice** from experts and practitioners, inspiring and facilitating **practical learning** and peer collaboration, and leveraging collective knowledge to **foster innovation**.

The GRI Community helps organizations of any size and sector improve their sustainability reporting and accelerate progress towards corporate transparency, regardless of their level of reporting experience.

Our Community in numbers



Did you know?

The GRI Community members directly support GRI's mission and its work to develop and update the GRI Standards and influence the global debate on corporate transparency.

As a member of the GRI Community, your organization can:

- Access a year-round online program of in-depth learning and knowledge-sharing on sustainability reporting topics and trends
- > Engage and network with a global community of sustainability practitioners and experts
- Secure profiling and communication opportunities to showcase your commitment and contribution to corporate transparency
- Get dedicated support from GRI with an account manager*
- Get a discount on fees for GRI offerings, such as training, report services, leadership forums and events*

*Depending on the membership package your organization has.

GRI

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